# First Touch Presents KEY ACCOUNT MANAGEMENT

## How to maximise your most important customers

#### Is it right for you?

Key accounts provide substantial revenue and margin for all businesses and this workshop is specifically designed to help those responsible for managing and developing key, major or national accounts. Whether direct or through multiple suppliers or channels this interactive workshop will help you deal with the problems associated with major customers and show you how to maximise you own internal service chain for outstanding results. You will leave with a clear and coherent formula for sustained success and a number of usable working tools including the key account plan.

#### What will you learn?

You will learn the key skills of successful national and major account development. You will discover how to maximise the multi-layer relationships with your clients and ensure a real partnership approach. We work on the commercial aspects of account management including planning, forecasting, stock management and protecting margins. You will learn how to utilise the impact of influencers in the decision making process and how to manage and develop business effectively even across multiple sites.

#### **Key Account Definitions**

Who are your key accounts? How much do you know? What do you do differently for key accounts?

#### **Customer Loyalty**

Customer expectations Why customers change suppliers

#### **The Key Account Role**

The customer's views Partnering in action The internal service chain

### **Essential Planning**

Agreeing goals and targets Planning to achieve The key account review

#### **Key Communication Skills**

Verbal communication, personal image and body language How to communicate not just inform Effective questioning and listening skills

#### **Buyer Motivation**

The six principles of influence Recognising individual needs Decision makers and influencers

#### **The Key Account Plan**

What's important? A team sport Utilising the team to best effect

### **Exercises and Case Studies**

Landing on the moon Creating my key account plan Return to work actions